

ALLEGHENY INTERMEDIATE UNIT

PROGRAM OF SERVICES BUDGET 2022–2023



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OUR MISSION

We are an educational community that advocates and advances equitable opportunities for every learner.

Program of Services Budget 2022/2023

Introduction

The Program of Services Budget is mandated by school code and includes the areas of: curriculum development and instructional improvement; educational planning; educational technology; continuing professional education; pupil personnel; state and federal liaison; and leadership support services. For the Allegheny Intermediate Unit (AIU), this budget represents approximately 1% of the agency’s operation. A chart reflecting an overview of the dollar value of total budgets operated under the auspices of the AIU in 2020/2021 can be found on page 8. More than 135 separate program budgets make up the over \$161 million total.

The 2022/2023 Program of Services Budget is developed following a series of discussions among the district superintendents and administrators at the AIU. Program of Services Budget discussions occur with the Superintendents' Finance Team and also at regularly scheduled Superintendent Advisory Committee meetings. In the process of being formulated, and before each budget is submitted for approval to the respective school boards, the Program of Services Budget undergoes a high level of scrutiny by those individuals in position to comment on it most objectively.

The document is also reviewed by members of the AIU Board of Directors, who are in the unique position of being able to analyze the budget from the perspective of a local school board member and a member of the AIU board. After considering the recommendations from all of the participants in the review process, revisions are made and the final Program of Services Budget is drafted. The budget is provided to district superintendents for final review, approved by the AIU board and submitted to the local school boards for approval.

The **2022/2023 Program of Services Budget reflects no increase** in the overall district allocation. The AIU continues its commitment to hold the line on costs while ensuring that it provides an array of services that are high quality, leading edge and cost effective for our member districts.

Program of Services District Allocation

Description	Actual 2020-2021	Actual 2021-2022	Proposed 2022-2023
Total District Allocation	\$1,811,545	\$1,811,545	\$1,809,390

Outline of Procedure for Adoption of the Program of Services Budget

- AIU staff and the Superintendents' Finance Team began meeting in November 2021 to prepare the 2022/2023 Program of Services Budget.
- A draft Program of Services Budget was shared with the Superintendents' Advisory Council (42 superintendents) on December 14, 2021 and agreed upon on February 15, 2022.
- The AIU Board of Directors adopted the budget at their meeting held on February 28, 2022.
- A majority of the boards and a majority of the weighted votes (based upon pupil population) in the 42 districts must approve the Program of Services Budget. This action should be scheduled by the school district in March of 2022.
- The budget must be submitted to the Pennsylvania Department of Education by May 1, 2022 for approval.

The AIU is a vibrant and evolving organization committed to serving the students and families in your district. Your favorable response to the 2022/2023 Program of Services Budget will enable us to sustain this commitment. Your vote is appreciated.

If you have any questions, please do not hesitate to contact Robert Scherrer, Executive Director, 412-394-5979, robert.scherrer@aiu3.net or Joseph Lucarelli, Chief Finance and Operations Officer, 412-394-5813, joseph.lucarelli@aiu3.net.

Questions and Answers About the Allegheny Intermediate Unit and its Program of Services Budget

1. What are intermediate units?

Intermediate units are regional educational service agencies. Created by the Pennsylvania state legislature in 1970, they represent the middle level of the three-level system in Pennsylvania for the delivery of educational services between the state Department of Education and local school districts.

2. How many intermediate units are there in Pennsylvania?

There are 29 intermediate units in Pennsylvania. Together they encompass the 500 public school districts in the Commonwealth.

3. Which school districts are served by the AIU?

The AIU serves all of the school districts in Allegheny County outside of the City of Pittsburgh. The total number of school districts is 42, serving about 113,603 students in K-12 public schools. The AIU's service area contains more school districts than any other intermediate unit in the Commonwealth.

4. What is the role of intermediate units in relation to school districts?

In 1970, the state legislature established intermediate units as regional consortia to collaborate with school districts, provide certain vital and specialized support services for students, and make the state system of education more equitable. Intermediate units were created to support and assist local school districts, not to replace or duplicate the basic responsibilities delegated to school districts by the state.

5. Why were intermediate units created?

The state legislature created intermediate units to assist in providing each child with equal access to a quality education. School districts in a region may vary widely in their access to the finances and resources necessary to enable all of their children to receive an appropriate education. The wealth of a district may change over time varying the resources available to meet its needs. Therefore, in the spirit of collaboration, the

intermediate unit works to pool the resources of school districts so that all students in the region benefit despite the shifting financial base of the local district. The intermediate unit acts as a catalyst for cooperative ventures.

6. How does the AIU assist in enabling children to have equal access to educational opportunity?

In partnership with its member school districts, the AIU helps to ensure an equitable education for all students in three basic ways:

- a. By providing significant economies of scale as a consortium in purchasing essential products and services for individual school districts;
- b. By having the experienced staff to provide expertise and certain vital, specialized support services that school districts may not have or may have difficulty providing; and
- c. By allowing school districts to use subsequent cost savings realized (including time and effort saved) to stabilize their tax bases and make greater direct investments toward their instructional needs.

7. Why is the AIU considered to be a valuable regional asset?

The AIU has been a partner with local school districts for 50 years. With over 135 different programs, the AIU has assembled a highly diversified and skilled staff to support the wide range of local school districts in Allegheny County. As members of a regional educational service agency, the AIU staff has both a national and state perspective and a well-established network upon which to draw ideas and resources to assist local districts. In addition, its knowledge of this region, its leaders, and the operation of its school districts have made it sensitive to local educational and economic issues in providing valuable assistance and services.

Overall, the AIU represents a form of insurance to any local school district in the event that it has a need that it cannot meet for itself. It is a ready resource that has proven over the years to be reliable and credible in finding ways to meet the wide range of needs of local districts. The agency also serves as a leader and connector for the region in educational best practices.

(continued)

8. What direct services does the AIU provide for local school districts from its Program of Services?

Each intermediate unit collaborates with local school districts to provide services at their discretion within a state-mandated framework. The original state-mandated services that each intermediate unit may provide from its general operating budget are:

- curriculum development and instructional improvement;
- educational planning;
- instructional media;
- continuing professional education;
- pupil personnel;
- state and federal liaison services; and
- management support.

The Program of Services Budget outlines the expenditure and revenue plan to support, coordinate, and operate the specific programs and services associated with the above-mentioned framework. The state subsidy allocated to the AIU on behalf of the local school districts enables each district to participate in and access the services within this framework.

A detailed description of these specific programs and services can be found in the AIU's *Services Guide*.

9. What other AIU services are available to the districts?

The administrative section of the Program of Services Budget provides the resources to supervise and direct more than 135 programs overseen by the AIU Board of Directors, funded with any combination of federal, state, local, and private funds for student and district needs and the various collaborative efforts now in effect.

10. How is the AIU's Program of Services Budget funded?

In 2017/2018, upon recommendation of the Superintendents' Finance Team, the AIU Program of Services Budget, which is required to be approved by a majority of the 42 school districts, was simplified to reflect the portion of programs and staff funded by the districts. This format was well received and continues in 2022/2023. Revenue for the mandated Program of Services is generated from district allocations from state revenue and other state subsidies, i.e., social security and retirement reimbursement.

11. How much is allocated for these services?

The Allegheny County school districts' allocation, once determined through the budget process, is appropriated by the state for each district with the annual amount in direct relation to district wealth (Aid Ratio) and enrollment (WADM).

12. How is the allocation from each district made to the AIU?

Each school district's allocation to support the Program of Services Budget is made through a state system of allocation as described above. The state withholds this allocation from each district's Basic Education Subsidy (BES) and forwards these funds directly to the AIU to support the Program of Services.

13. Are district allocations in the Program of Services Budget used to support other AIU programs?

No. District allocations only support the state-mandated program of services as described in question eight. Other AIU revenues are used to support other AIU programs.

14. Can revenue from the Program of Services Budget be transferred to other programs outside of the Program of Services and vice versa?

No. Transfers of revenue are not permitted.

15. How is the Program of Services Budget developed?

Each of the program leaders in the AIU associated with the Program of Services Budget develops his/her section of the budget, based on input from each program's particular advisory committee of superintendents. Suggestions from the AIU executive director, resulting from the input of various agencies representing the needs of school districts, are also taken into consideration. Then, the composite program budget is discussed and reviewed by the Superintendents' Finance Team and the 42-member Superintendents' Advisory Council as a whole.

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16. Who approves the Program of Services Budget?

Superintendents from the 42 school districts reach concurrence on the budget, typically at the January superintendents' meeting. Then, the budget is presented to the AIU Board of Directors for its review and approval. Finally, after reviewing the budget, each local school board takes official action by voting on the budget at a public meeting in its district during March or April. The approved budget is then forwarded to the Pennsylvania Department of Education by May 1 for the upcoming fiscal year beginning July 1. The state-approved budget document establishes the revenue to be allocated to the AIU from the state budget.

17. Why is the Program of Services Budget the only AIU budget reviewed and voted on by the local boards?

State legislation requires local school district boards to review and approve the Program of Services Budget. Budgets for other AIU programs are carefully developed and are subject to review and approval by their respective funding sources and the AIU board. All AIU budgets for programs provided by the intermediate unit are reviewed and approved annually by the 13-member board of directors, elected by the boards of directors of the 42 suburban school districts in Allegheny County.



Programs and Services Provided to the Baldwin-Whitehall School District

Below is a list of services provided by the Allegheny Intermediate Unit. Many of the services are provided at no charge, while others are available for purchase. An "X" indicates your district's participation during the 2020-2021 school year. Please visit our website (aiu3.net) for more information about these services.

Administration

- Communication & Legislative Services - Graphic Design
- Communication & Legislative Services - Legislative Policy & Advocacy
- Communication & Legislative Services - Public Relations
- Communication & Legislative Services - Public Relations Role-Alike Meetings
- Executive Support - Management Consultation
- Executive Support - Superintendent Advisory Council
- Executive Support - Superintendent Commission
- Executive Support - SuperSite
- Leadership Development - Leadership Seminars
- Leadership Development - New & Aspiring Superintendent Support
- Leadership Development - PA Inspired Leadership Initiative
- Leadership Development - School Board Seminars
- Safety and Security - Emergency Management Role-Alike Meetings
- Safety and Security - Training & Consultation

ECFCS

- Adult Ed. & Family Literacy - Allegheny County Jail Workforce Development/GED Prep Program
- Adult Ed. & Family Literacy - Pearson Vue Testing
- Adult Ed. & Family Literacy - Workforce Development Program & GED Preparation
- Alternative Education - Community Schools East & West/RESC
- Alternative Education - Detention Education System
- Alternative Education - Focus on Attendance
- Alternative Education - PCCD Gun Violence Prevention
- Alternative Education - Restorative Practices Training
- Children & Youth Experiencing Homelessness - Education for Children & Youth Experiencing Homelessness
- Children & Youth Experiencing Homelessness - Educational Stability for Foster Care Youth
- Early Childhood Education - Early Head Start
- Early Childhood Education - Head Start
- Early Childhood Education - Pre-K Counts
- Early Childhood Education - Hi5! Kindergarten Transition
- Family Needs & Support - Family Literacy Classes
- Family Needs & Support - Family Support Centers
- Family Needs & Support - Lincoln Park After-School Program
- Family Needs & Support - Project ELECT
- Family Needs & Support - Responsible Fatherhood Program

Finance and Business Operations

- Act 1 Mailing Coordination
- Business Administrator Role-Alike Meetings
- Data Collection and Reporting System for Special Education
- Group Term Life Insurance Consortium
- IDEIA Sub-Recipient Monitoring
- Joint Purchasing Program

Finance and Business Operations

- School-Based ACCESS Program (SBAP)
- Shared Administrative Services
- Special Education Transportation Services

Human Resources and Labor Relations

- District-Based Human Resource Services
- HR Audits
- HR Director Role-Alike Meetings
- Job Description Review & Development
- PA-Educator.net
- SmartSTART
- Superintendent Search

Information Technology

- High Speed Copying and Duplication
- Regional Wide Area Network (RWAN)
- Technology Assessments
- Technology Coordinator Role-Alike Meetings
- Technology Staffing, Managed Services and Project Support

Special Education and Pupil Services

- Administrative Support - Extended School Year
- Administrative Support - Local Task Force
- Administrative Support - New Special Education Liaison Role-Alike Meetings
- Administrative Support - Special Education Liaison Role-Alike Meetings
- Administrative Support - Supervisor Services
- Administrative Support - Transition Consultants
- Administrative Support - Travel Services
- Blind/Visually Impaired Support Program
- Deaf/Hard of Hearing Support Program
- Deaf/Hard of Hearing Support Program - Audiology
- Deaf/Hard of Hearing Support Program - Communication Access Services for Students with Hearing Loss
- OT/PT Services - Occupational Therapy
- OT/PT Services - Physical Therapy
- OT/PT Services - Supervision & Consultation
- Preschool Early Intervention Services (DART)
- Pupil Services - BCBA Services
- Pupil Services - BrainSTEPS
- Pupil Services - Bullying Prevention Program
- Pupil Services - Crisis Response Team
- Pupil Services - Psychological Services
- Pupil Services - Social Work Services
- Pupil Services - Suicide Prevention Training
- Pupil Services - Threat Assessment

Special Education and Pupil Services

- School-Based Programs - Mon Valley School
- School-Based Programs - Pathfinder School
- School-Based Programs - Sunrise School
- Speech/Language Impaired Support Program
- Speech/Language Impaired Support Program - Auditory Processing Disorders (APD) Consultative Team
- Speech/Language Impaired Support Program - Diagnostic/Consultation
- Speech/Language Impaired Support Program - Feeding & Swallowing Technical Support Team
- Speech/Language Impaired Support Program - Primary Expressions K-1 Classrooms
- Speech/Language Impaired Support Program - Supervision of Clinical Fellowship Year

Teaching and Learning

- Academic Events
- Career Connections
- CPE - Advanced Placement Summer Institute
- CPE - Continuing Professional Education Credit Courses
- CPE - Educator Induction Program
- Educational Tech. & Innovative Practices - Apple Education Professional Development
- Educational Tech. & Innovative Practices - Book Review Project
- Educational Tech. & Innovative Practices - BrightBytes - Data Interpretation & Action Planning
- Educational Tech. & Innovative Practices - Code.org Computer Science K-12 Curriculum
- Educational Tech. & Innovative Practices - Computer Science - Apple Can Code Curriculum
- Educational Tech. & Innovative Practices - Computer Science & Technology Teachers Network
- Educational Tech. & Innovative Practices - Google Certified Educator Coaching
- Educational Tech. & Innovative Practices - Instructional Coaches Role-Alike Meetings
- Educational Tech. & Innovative Practices - Integrating Open Educational Resources Across the Curriculum
- Educational Tech. & Innovative Practices - Integrating Technology into the Curriculum
- Educational Tech. & Innovative Practices - Media Coordinator Role-Alike Meetings
- Educational Tech. & Innovative Practices - Online Learning Professional Development
- ESL - Curriculum Review Process
- ESL - Direct Instruction Model
- ESL - New Teacher Induction Program
- ESL - Professional Development
- ESL - State Monitoring, Program Monitoring & Evaluation
- ESL - Student Evaluations & Proficiency Testing
- ESL - Student Exiting/Monitoring Process
- ESL - Supervisor Services
- Evaluation, Grants & Data - Data Analysis, Management & Support
- Evaluation, Grants & Data - Evaluation Planning
- Evaluation, Grants & Data - Grant Development Training
- Evaluation, Grants & Data - Grant Facilitation & Support
- Evaluation, Grants & Data - Grant Network
- Evaluation, Grants & Data - Program & Evaluation
- Evaluation, Grants & Data - Software & Data Systems
- Gifted Education

Teaching and Learning

- Leadership Development - PA Inspired Leadership Initiative
- MSC - Customized In-District Math and Science Professional Development for Effective Classroom Practices, PreK-12
- MSC - Educators & Corporations Partnership for STEM Learning (ECP)
- MSC - Gr. 3-5 Mathematics Institute
- MSC - Grades K-2 Mathematics Institute
- MSC - Math & Science Curriculum Auditing & Curriculum Alignment or Writing
- MSC - Math Coach Network
- MSC - Pittsburgh Data Jam
- MSC - Storytime STEM-packs
- MSC - Supporting Understanding of Fraction & Fraction Operations in Grades 3-5
- MSC Math Educator Networks for K-12 Teachers
- MSC Science Educator Networks for K-12 Teachers
- Non-Public Schools - Title I Services
- Non-Public Schools - Title IIA Services
- PDE Initiatives - Career Readiness State Training Support Plan
- PDE Initiatives - Classroom Diagnostic Tools
- PDE Initiatives - Comprehensive Planning Process
- PDE Initiatives - Continuity of Education Support
- PDE Initiatives - Curriculum Director Role-Alike Meetings
- PDE Initiatives - Educator Evaluation
- PDE Initiatives - Federal Programs Coordinator Role Alike Meetings
- PDE Initiatives - Future Ready PA Index
- PDE Initiatives - PA Value-Added Assessment System (PVAAS)
- PDE Initiatives - School Assessment Data Analysis
- PDE Initiatives - School Improvement Facilitation
- PDE Initiatives - Standards Aligned System Training
- RAC - Adolescent Literacy Institute
- RAC - Comprehension, Close Reading & Complex Text: Laying the Foundation K-2
- RAC - Customized Reading Support
- RAC - ELA Symposium
- RAC - English Language Arts Auditing & Curriculum Alignment or Writing
- RAC - K-3 Apprenticeship Model
- RAC - Keystone Exams in Literature
- RAC - LETRS Training
- RAC - Literacy Design Collaborative
- RAC - PA Core Standards for English Language Arts
- RAC - PA Institute for Instructional Coaching
- RAC - Reading Achievement Center Resource Room
- RAC - Reading Specialist Network
- RAC - Supporting Teacher Growth with Common Core Shifts (Online Act 45 course)
- RAC - Text Dependent Analysis Part 2: Deepening Instructional Practice
- RAC - Text Dependent Analysis: Effective Instructional Practices
- RAC - Thinking Through the Pencil

Teaching and Learning

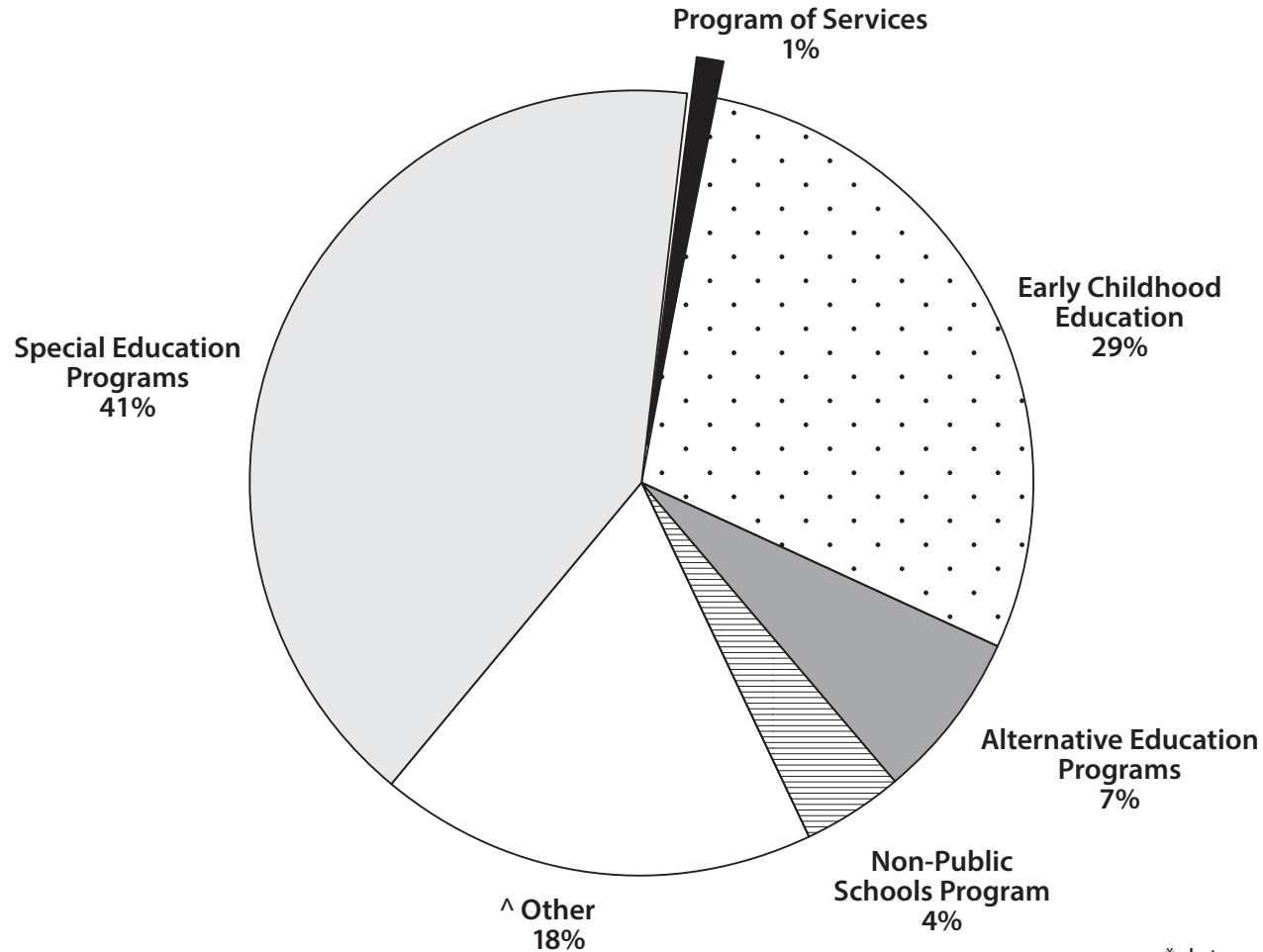
- Social Studies - Historical Thinking in the Middle Grades
- Social Studies - Social Studies Network
- TAC - Acadience Training
- TAC - Assistive Technology
- TAC - Autism Support
- TAC - Co-Teaching
- TAC - Data Team Training
- TAC - Diagnostic Assessment & Interventions
- TAC - General IDEA Supports
- TAC - Intensive Interagency Coordination
- TAC - Language Essentials for Teachers of Reading & Spelling (LETRS)
- TAC - Least Restrictive Environment/Inclusive Practices
- TAC - Life Skills/Supporting Students with Complex Needs
- TAC - Multi-Sensory Approach to Teaching Mathematics
- TAC - Multi-tiered Systems of Support MTSS/RTII
- TAC - Positive Behavior Supports
- TAC - School Wide Positive Behavior Interventions & Support
- TAC - Secondary Transition Services
- TAC - Supporting Literacy & Mathematics Development
- Title III Consortium Services - AIU Serviced Districts - Liaison Committee
- Title III Consortium Services - Title III Consortium Grant
- transformED
- transformED - CMU CS Academy
- transformED - Educator Workshops
- transformED - OnRamp
- transformED - STEAM & Learning Innovation
- transformED - STEAM Lending Library
- transformED - STEAM Teacher & Coordinator Role-Alike Meetings
- transformED - Human-Centered Design Consultation
- Waterfront Learning
- Waterfront Learning - Customized Professional Development
- Waterfront Learning - Data Security and Integration
- Waterfront Learning - Hybrid Learning Instructional Design Plan

General Overview of AIU Budgets

2020/2021 Budgets as of June 30, 2021

Comparative Analysis of Program of Services Budget to Total AIU Combined Budgets*

\$161,024,879*



^ English as a Second Language, Waterfront Learning, Math & Science Collaborative, Inservice Credit Courses, Research & Resource Development, Remake Learning, Career Readiness, etc.

* Internal services budgets such as Human Resources and Business Office are not included in this summary, as those costs are allocated to other programs.

Program Descriptions and Staff

School Leadership Services

Executive Director, Robert Scherrer, Ed.D.	(0.45 FTE)	412-394-5979
Executive Assistant, Patricia Sands	(0.75 FTE)	412-394-5707
Director of Safety & Security, Aaron Skrbin	(0.50 FTE)	412-394-5933
Director of Diversity, Equity & Inclusion, Michael Jones.....	(0.50 FTE)	412-394-5808

A MAJOR FOCUS OF THE INTERMEDIATE UNIT is to assist school districts by meeting the needs of school leaders and their communities. The AIU supports initiatives on behalf of the public schools in Allegheny County and the region. We foster partnerships and alliances with other agencies and schools beyond Allegheny County to establish and nurture interagency collaboration that results in the sharing of resources and the provision of cost-effective, consortium-based services. The AIU is recognized as a center for resource sharing and information.

The executive director of the AIU oversees the administration of all the programs and services offered throughout the organization. As of January 2022, there are nearly 1,200 employees in the organization with a \$161 million total budget comprised of 135 separate budgets. The executive director, as required by legislation, convenes monthly meetings for the 42 Allegheny County school superintendents which serve as a regular forum to discuss current educational topics, share successes, identify best practices, and develop regional solutions through mutual problem solving. These meetings aim to provide regional and state perspectives for improving education across Allegheny County through ongoing communication, sharing of information, and generating ideas. Throughout the COVID-19 pandemic, the executive director also coordinates regular meetings with the superintendents, CTC directors and local health officials.

School Leadership Services also provides specific support in areas that promote a safe and welcoming school environment. The director of safety and security convenes regular meetings with school safety directors, facilitates threat assessments, coordinates emergency response activities, hosts professional development activities, and provides

health and safety plan support. The director of diversity, equity & inclusion works directly with school districts to support their individual and collective needs. This includes professional development, workshops, serving as a subject-matter expert, role-alike meetings, and coaching.

Finally, this budget includes expenses, materials, and equipment for all AIU board functions and superintendents' meetings, professional development and other meetings associated with the above-mentioned activities. In addition, districts are provided with a variety of leadership services including conferences and professional development programs for board members, superintendents and aspiring superintendents.



Technology Services Educational Technology Services

Chief Technology Officer, Richard Platts	(0.10 FTE) 412-394-5710
Executive Assistant, Janet Galaski	(0.10 FTE) 412-394-5753
Instructional Technology Coordinator, Jana Baxter	(0.90 FTE) 412-394-4602
Curriculum and Technology Coordinator, Kevin Conner	(0.90 FTE) 412-394-5760

EDUCATIONAL TECHNOLOGY SERVICES is committed to providing districts the resources necessary to leverage technology to support effective curriculum and instruction. The services provided include:

- Role-alike meetings for media coordinators, instructional /technology coaches;
- Strategic consultation with district leadership for instructional technology implementation;
- Professional development in IT best-practices, IT service delivery, and security best-practices;
- Professional development related to the integration of instructional technology;
- Learning Management System (LMS) training and support (i.e., Canvas, Schoology, and Google Classroom);
- Certification training for instructional technologies including Google, Nearpod, and Apple;
- Coordinates consortium pricing on variety of ed-tech tools and services;
- Facilitation of the collection and analysis of BrightBytes data;
- Remote and virtual learning consultation;
- Identification and support for open educational resources;
- Correlating ISTE standards for administrators, coaches, teachers, and students;
- Management and professional development for STEAM Lending Library;
- Web based formative assessment and student engagement tools;
- Identification and vetting of educational technology products and services.

The Chief Technology Officer convenes monthly meetings for Allegheny County schools' technology directors. The educational technology team facilitates the Instructional Technology Team of superintendents and convenes meetings with district media coordinators, librarians, and instructional coaches to assist schools in integrating technology to improve student learning.

Educational Technology Services provides resources, tools, professional development, and support to districts within the AIU to integrate technology across the curriculum. The AIU facilitates regionally-produced programs through transformED and educational community partners such as Remake Learning. In addition, the Educational Technology Team facilitates collaboration and learning among district leadership, instructional technology leaders, curriculum staff, instructional technology coaches and teachers to ensure equitable access to technology and to help all learners achieve their full potential.



Special Education and Pupil Services

Assistant Executive Director, James Palmiero, Ed.D.	412-394-5956
Assistant Director, Brian Welles	(0.15 FTE).... 412-394-5732
Executive Assistant, Lisa Wakefield.....	(0.25 FTE).... 412-394-5817

THE AIU'S SPECIAL EDUCATION AND PUPIL SERVICES DIVISION oversees and provides programs and services to the 42 suburban school districts and 12 charter schools in Allegheny County. These programs and services support districts and charter schools in meeting the changing needs of their students with disabilities. The special education staff includes preschool early intervention and school-age student services, which are supported by special education teachers, paraprofessionals, psychologists, social workers, speech/language pathologists, teachers of the visually impaired, teachers of the deaf/hard of hearing, educational audiologists and interpreters, occupational and physical therapists, transition consultants, travel trainers, work-based learning coordinators, board certified behavior analysts, coordinators, and supervisors.

The Special Education and Pupil Services Division can provide district-based services for students who require autistic support, emotional support, learning support, life skills support, multi-disabilities support, physical support, and related services.

The AIU operates the Mon Valley School, The Pathfinder School, and Sunrise School for those students whose educational needs require center-based services. Our schools are dedicated to the students' acquisition of academic, vocational, social, and emotional skill development. Our schools offer a safe, secure learning environment in which learning focuses on students' transitions back to their home school and adult, community-based living.

The Special Education and Pupil Services Division convenes monthly meetings of the district special education liaisons and provides topical pupil services professional development. In addition, advisory meetings are held for new school district special education liaisons. The division leadership also provides support for the Local Task Force on the Right to Education and represents the AIU at the state level through the Pennsylvania Association of Intermediate Units.



School districts may contact the Pupil Services Department when they need:

- Psychological, educational, and behavioral assessments;
- Evaluation and consultation on students with low incidence disabilities;
- Psychological and social work intervention including counseling and family consultations;
- Crisis intervention management;
- Surrogate parent information; and
- Board certified behavior analysts.

The division's staff is committed and dedicated to working with local education agencies to provide high-quality services that will enhance the school experience for students receiving special education services, their families, and staff.

While the Program of Services Budget partially supports these areas, some services are provided for a fee.

State and Federal Liaison Services/ Communication Services

Executive Director Robert Scherrer, Ed.D. (0.05 FTE)..... 412-394-5979
General Counsel Joseph D. Shaulis, Esq..... (0.30 FTE)..... 412-394-4521
Supervisor of Communication Services Sarah McCluan (0.25 FTE)..... 412-394-3472

GOVERNMENT LIAISON SERVICES are provided on behalf of the AIU and the 42 suburban school districts it serves. These services include meeting, interacting, and developing relationships with Pennsylvania Department of Education (PDE) personnel and federal and state legislators to communicate, educate, and advocate for issues affecting school districts that the AIU serves. The executive director attends meetings with PDE and communicates information to the superintendents.

The general counsel coordinates advocacy efforts on behalf of the AIU's 42 Allegheny County's suburban school districts. The general counsel works with superintendents around key legislative issues and regularly provides updates to school districts. The general counsel and staff are available to provide expertise to district personnel in the areas of educational funding, legislative processes, building relationships with legislators, reaching external audiences, and effectively advocating for public education.

Members of the Communication Services Department are available to provide assistance and expertise in the areas of public relations, media management, marketing, graphic design, and customer service. The supervisor of communication services convenes role-alike meetings for Allegheny County school district public relations officers and is available to advise school district personnel regarding strategic marketing and public relations initiatives.



Teaching and Learning (Professional Development/Learning)

Assistant Executive Director, Jill M. Jacoby, Ed.D.
 Curriculum and Professional Development (0.75 FTE) 412-394-5792

Coordinators

Michele Burgess.....	(0.25 FTE)	412-394-4639
Paul Cindric	(0.50 FTE)	412-394-4940
Amy Davis.....	(0.50 FTE)	412-394-4193
Michael Fierle	(0.50 FTE)	412-394-4628
Heather Moschetta.....	(0.50 FTE)	412-394-4919
Gabriela Rose	(0.15 FTE)	412-394-4636
Tyler Samstag	(0.50 FTE)	412-394-5829
Brian Stamford	(0.50 FTE)	412-394-5923
Lisa Yonek.....	(0.50 FTE)	412-394-1370
Executive Assistant, Jessica Shanahan	(0.75 FTE)	412-394-5709
Administrative Support, Denise Pilarski.....	(0.50 FTE)	412-394-5845

THE TEACHING AND LEARNING DIVISION is committed to providing districts with the resources to deepen professional knowledge and to enhance the achievement of all learners. Services are available to support instructional leadership, delivery of remote instruction, content knowledge, curriculum development, utilization of assessment data, and implementation of educational innovations. A continuum of assistance includes consultation, professional development, planning, coaching, resource sharing, networking, and facilitation of major initiatives. Activities of the department fall within the following general areas to support sustained professional learning:

- Analysis of assessment data to inform instruction
- Comprehensive planning process and school improvement
- Content deepening in literacy, science, mathematics, social studies and computer science
- COVID-19 response and reinvention initiative
- Curriculum alignment and instructional implications
- Educator evaluation
- Future Ready PA Index and PORTAL
- Liaison for State and Federal initiatives and programs;
- Innovative practices: Instructional Technologies, transformed and Remake Learning
- Role-alike networking for curriculum directors, principals, reading, math, science and social studies, computer science, library science, instructional specialist, and STEAM facilitators
- PA Standards Aligned System (SAS)
- PSSA, Keystone Exams and Classroom Diagnostic Tools



Teaching and Learning personnel convene monthly meetings with the Curriculum Directors throughout Allegheny County and facilitate the monthly Superintendents' Teaching and Learning, Career Education and Equity Team meetings. In addition, the T&L Director along with other division personnel represent the AIU at regional, state, and national level educational collaborations and working groups.

ALLEGHENY INTERMEDIATE UNIT

SERVING EVERY LEARNER

2020-2021 Program of Services Actual Expenditures

Object	Object Description	Board Services	Office of Executive Director	Organizational Leadership and Development	Teaching and Learning	Technology Services	Educational Technology Services	State and Federal Agency Liaison Services	Communications	Pupil Personnel Services	Other Operational	Building Services	Total of All Services
		(2310)	(2360)	(2860)	(2260)	(2840)	(2220)	(2850)	(2540)	(2140)	(2690)	(2620)	(2019-20)
110	Official/Administrative Salaries	\$ -	\$ 92,032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,032
111	Regular Administrative Salaries	-	-	-	151,137	14,702	199,563	52,032	-	28,846	-	-	446,279
121	Professional Education Salaries	-	-	-	378,565	-	-	-	-	-	31,660	-	410,226
131	Professional/Other Regular Salaries	-	-	-	-	-	-	-	22,633	-	-	-	22,633
151	Office/Clerical Salaries	29,651	14,826	-	52,825	5,422	-	-	-	21,867	-	-	124,590
211	Medical Insurance	8,784	11,887	-	79,583	2,385	30,684	2,679	4,179	9,006	5,214	-	154,400
212	Dental Insurance	570	776	-	5,325	149	2,051	158	285	584	342	-	10,239
213	Life Insurance	78	461	-	2,901	94	1,123	281	139	234	187	-	5,497
214	Income Protection Insurance	248	885	-	4,808	198	1,702	443	194	422	271	-	9,171
215	Eye Care Services	74	101	-	718	21	267	26	37	77	45	-	1,367
220	Social Security Contributions	2,214	7,999	-	40,350	1,471	15,082	3,930	1,692	3,783	2,374	-	78,896
230	Retirement Contributions	10,233	36,877	-	195,225	6,945	68,869	17,956	7,811	16,616	10,926	-	371,456
240	Tuition Reimbursement	-	-	-	3,600	-	-	-	-	-	-	-	3,600
250	Unemployment Compensation	38	86	-	424	15	135	30	19	94	23	-	862
260	Workers' Compensation	178	641	-	3,370	121	1,167	312	136	289	190	-	6,403
281	Retiree Health Insurance Expense	699	978	-	7,895	279	2,515	489	349	1,048	419	-	14,671
291	Other Employee Benefits	-	1,575	-	7,477	350	3,240	1,225	558	250	-	-	14,675
322	Professional Education Services-IUs	-	-	1,506	-	-	-	-	-	-	-	-	1,506
324	Professional Education Service-Employee Training	-	-	-	-	-	-	-	-	-	-	-	-
330	Other Professional Services	-	-	-	-	-	-	-	-	-	-	-	-
360	Employee Training and Development Services	-	475	-	1,090	-	355	263	-	-	316	-	2,499
390	Other Purchased Professional/Technical Service	1,444	-	-	-	-	-	400	-	-	-	-	1,844
391	Internal Operations	-	-	-	-	-	-	-	-	-	-	-	-
448	Lease/Rental of Hardware and Related Technology	-	-	-	-	-	-	-	-	-	-	-	-
490	Other Purchased Property	-	-	-	-	-	-	-	-	-	-	149,297	149,297
523	General Property and Liability Insurance	-	-	-	-	-	-	-	-	-	-	4,083	4,083
525	Bonding Insurance	200	-	-	-	-	-	-	-	-	-	-	200
529	Other Insurance	-	-	-	-	-	-	-	-	-	-	-	-
530	Communications	-	2,340	-	2,410	-	633	10	-	-	633	-	6,026
540	Advertising	468	-	-	-	-	-	-	-	-	-	-	468
550	Printing and Binding	375	817	-	165	-	-	21	-	-	17	-	1,396
580	Travel	1,048	228	-	-	-	-	7	-	-	476	-	1,758
610	General Supplies	605	1,807	-	295	-	129	-	-	-	(225)	-	2,611
630	Food	1,920	157	-	-	-	425	-	-	-	-	-	2,502
640	Books and Periodicals	-	7,205	-	568	-	-	599	-	-	-	-	8,372
648	Education Software	-	-	-	-	-	32,540	-	-	-	-	-	32,540
648	Education Software (Brightbytes prepayment)	-	-	-	-	-	-	-	-	-	-	-	-
650	Supplies & Fees - Technology Related	-	290	-	4,304	-	-	-	-	-	40	-	4,634
810	Dues and Fees	-	12,628	-	819	-	300	510	-	-	29	-	14,286
939	Other Fund Transfers	-	-	-	-	-	-	-	-	-	-	15,760	15,760
2019-2020 Actual Expenditures		\$ 58,826	\$ 195,072	\$ 1,506	\$ 943,853	\$ 32,150	\$ 360,780	\$ 81,372	\$ 38,032	\$ 83,115	\$ 52,935	\$ 169,140	\$ 2,016,781
2019-2020 Budget		\$ 85,234	\$ 216,047	\$ 47,100	\$ 1,012,668	\$ 32,754	\$ 374,649	\$ 88,579	\$ 38,220	\$ 84,533	\$ 57,299	\$ 165,890	\$ 2,202,973
Over/Under Budget		\$ 26,408	\$ 20,975	\$ 45,595	\$ 68,815	\$ 604	\$ 13,869	\$ 7,207	\$ 188	\$ 1,418	\$ 4,364	\$ (3,250)	\$ 186,192

2020-2021 Program of Services District Allocation	\$1,811,545
2018-2019 Deferred Revenue	\$157,004
Miscellaneous Revenue (46960)	-
State Social Security Revenue (47810)	39,448
State Retirement Revenue (47820)	185,728
2020-2021 Program of Services District Deferred Revenue for 2022-2023	(\$176,944)

ALLEGHENY INTERMEDIATE UNIT

SERVING EVERY LEARNER

2022-2023 Program of Services Budget Detail

Object	Object Description	Board Services (2310)	Office of Executive Director (2360)	Organizational Leadership and Development (2860)	Teaching and Learning (2260)	Technology Services (2840)	Educational Technology Services (2220)	State and Federal Agency Liaison Services (2850)	Communications (2540)	Pupil Personnel Services (2140)	Other Instructional Staff (2390)	Other Operational (2690)	Building Services (2620)	Total of All Services
110	Official/Administrative Salaries	\$0	\$97,393	\$0	\$0	\$0	\$0	\$10,821	\$0	\$0	\$0	\$0	\$0	\$108,214
111	Regular Administrative Salaries	0	0	0	114,330	14,210	204,543	44,986	0	18,353	60,113	0	0	456,535
121	Professional Education Salaries	0	0	0	431,446	0	0	0	0	0	0	56,106	0	487,552
131	Professional/Other Regular Salaries	0	0	0	0	0	0	0	24,000	0	0	0	0	24,000
150	Office/Clerical Salaries	32,239	16,120	0	56,107	5,740	0	0	0	10,599	0	0	0	120,805
211	Medical Insurance	10,825	14,912	0	87,612	2,901	37,321	3,295	5,089	4,917	3,713	10,556	0	181,141
213	Life Insurance	397	1,701	0	8,935	293	3,154	861	370	434	927	864	0	17,936
220	Social Security Contributions	2,466	8,684	0	46,044	1,526	15,648	4,269	1,836	2,215	4,599	4,292	0	91,579
230	Retirement Contributions	11,368	40,025	0	212,224	7,034	72,122	19,678	8,463	10,208	21,196	19,782	0	422,100
250	Unemployment Compensation	38	53	0	443	12	135	26	19	30	38	38	0	832
260	Workers' Compensation	242	851	0	4,514	150	1,533	419	180	217	451	419	0	8,976
281	Retiree Health Insurance Expense	625	875	0	7,375	250	2,250	438	313	500	625	625	0	13,876
291	Other Employee Benefits	250	1,700	0	6,715	400	3,710	1,225	600	0	1,503	1,403	0	17,506
322	Professional Education Services-IUs	0	0	26,000	0	0	0	0	0	0	0	0	0	26,000
330	Other Professional Services	500	1,500	0	0	0	0	0	0	0	0	0	0	2,000
360	Professional Education Service-Employee Training	5,550	975	0	4,000	0	1,000	600	0	0	1,000	1,000	0	14,125
390	Other Purchased Professional/Technical Service	3,050	0	5,000	0	0	500	2,200	0	0	5,000	1,000	0	16,750
391	Internal Operations	0	0	0	0	0	0	0	0	0	0	0	15,760	15,760
448	Lease/Rental of Hardware and Related Technology	0	500	0	0	0	0	200	0	0	50	50	0	800
490	Other Purchased Property	0	0	0	0	0	0	0	0	0	0	0	79,193	79,193
523	General Property and Liability Insurance	0	0	0	0	0	0	0	0	0	0	0	2,999	2,999
525	Bonding Insurance	500	0	0	0	0	0	0	0	0	0	0	0	500
529	Other Insurance	0	0	0	0	0	0	0	0	0	0	0	480	480
530	Communications	0	1,800	0	4,000	0	675	100	0	0	500	500	0	7,575
540	Advertising	800	0	0	0	0	0	0	0	0	0	0	0	800
550	Printing and Binding	750	3,919	750	2,000	0	300	400	0	0	300	200	0	8,619
580	Travel	11,500	5,000	0	13,834	0	7,000	2,000	0	0	2,250	2,250	0	43,834
610	General Supplies	1,000	1,800	1,692	1,500	0	250	100	0	0	500	250	0	7,092
630	Food	4,500	2,000	3,000	1,500	0	500	1,000	0	0	0	250	0	12,750
640	Books and Periodicals	0	500	600	1,000	0	300	600	0	0	0	200	0	3,200
648	Education Software	0	0	0	0	0	32,500	0	0	0	0	0	0	32,500
650	Supplies & Fees - Technology Related	0	0	0	0	0	0	0	0	0	0	0	0	0
810	Dues and Fees	1,250	12,370	0	1,500	0	500	525	0	0	500	500	0	17,145
Totals		\$ 87,850	\$ 212,678	\$ 37,042	\$ 1,005,079	\$ 32,516	\$ 383,941	\$ 93,743	\$ 40,870	\$ 47,473	\$ 103,265	\$ 100,285	\$ 98,432	\$ 2,243,173

2020-2021 Deferred Revenue (34801) 176,944
 State Social Security Revenue (47810) 45,789
 State Retirement Revenue (47820) 211,050
2022-2023 Program of Services District Estimate \$ 1,809,390

Calculation of District Allocation by Withholding - Estimated 2022/2023

The Commonwealth has developed a system of financial support for the Program of Services Budget. A portion of this support is provided by the intermediate unit's member school districts in the form of a withholding allocation. The amount of each district's withholding allocation is based on a formula developed by the Pennsylvania Department of Education. Use of this formula assures that the comparative wealth and size of the member districts is taken into consideration. Districts having a larger population receiving intermediate unit services, and districts having a greater ability to pay for these services, provide a greater amount of support to the intermediate unit than those districts with a smaller population or lower wealth.

The schedule below indicates each member school district's 2021/2022 relative wealth (Market Value Aid Ratio) and each district's size (Weighted Average Daily Membership - WADM). These figures were used to estimate districts' 2022/2023 withholding.

District allocations may vary and are dependent upon the individual district's 2022/2023 Market Value Aid Ratio and Weighted Average Daily Membership as determined by the Pennsylvania Department of Education, sometime after July 1, 2022.

District	Market Value Aid Ratio (MVAR) *	Inverse Aid Ratio (IAR) (1 - MVAR)	WADM *	Weight Factor (WF) * (IAR X WADM)	Cost Factor (CF) (Total Withholding / Total WF)	2021/2022 Allocation (Actual)	Estimated 2022/2023 Withholding * (WF X CF)
Allegheny Valley	0.3224	0.6776	1095.848	742.547	27.247	\$20,208	\$20,232
Avonworth	0.4251	0.5749	2188.953	1,258.429	27.247	\$32,499	\$34,289
Baldwin-Whitehall	0.6359	0.3641	5028.691	1,830.946	27.247	\$52,261	\$49,888
Bethel Park	0.452	0.5480	4715.492	2,584.090	27.247	\$69,885	\$70,409
Brentwood Borough	0.7422	0.2578	1401.903	361.411	27.247	\$10,368	\$9,847
Carlynton	0.5685	0.4315	1693.893	730.915	27.247	\$19,779	\$19,915
Chartiers Valley	0.4056	0.5944	3936.055	2,339.591	27.247	\$63,398	\$63,747
Clairton City	0.8688	0.1312	1116.031	146.423	27.247	\$3,870	\$3,990
Cornell	0.4872	0.5128	692.916	355.327	27.247	\$10,334	\$9,682
Deer Lakes	0.5478	0.4522	2226.264	1,006.717	27.247	\$31,344	\$27,430
Duquesne City	0.9121	0.0879	1051.596	92.435	27.247	\$2,821	\$2,519
East Allegheny	0.7509	0.2491	2049.847	510.617	27.247	\$14,566	\$13,913
Elizabeth Forward	0.6844	0.3156	2747.19	867.013	27.247	\$23,582	\$23,624
Fox Chapel Area	0.261	0.7390	4860.948	3,592.241	27.247	\$98,903	\$97,878
Gateway	0.4532	0.5468	4252.686	2,325.369	27.247	\$65,823	\$63,360
Hampton Township	0.4404	0.5596	3186.83	1,783.350	27.247	\$49,030	\$48,591

* Source: PDE website

(<http://www.education.pa.gov/Teachers%20-%20Administrators/School%20Finances/Finances/FinancialDataElements/Pages/default.aspx#tab-1>)

District	Market Value Aid Ratio (MVAR) *	Inverse Aid Ratio (IAR) (1 - MVAR)	WADM *	Weight Factor (WF) * (IAR X WADM)	Cost Factor (CF) (Total Withholding / Total WF)	2021/2022 Allocation (Actual)	Estimated 2022/2023 Withholding * (WF X CF)
Highlands	0.7305	0.2695	2780.05	749.223	27.247	\$21,897	\$20,414
Keystone Oaks	0.4116	0.5884	2322.194	1,366.379	27.247	\$38,297	\$37,230
McKeesport Area	0.8106	0.1894	4474.906	847.547	27.247	\$23,965	\$23,093
Montour	0.2038	0.7962	3593.729	2,861.327	27.247	\$76,481	\$77,963
Moon Area	0.4577	0.5423	4751.668	2,576.830	27.247	\$69,966	\$70,211
Mt Lebanon	0.5334	0.4666	6209.092	2,897.162	27.247	\$81,067	\$78,940
North Allegheny	0.3593	0.6407	9912.115	6,350.692	27.247	\$167,831	\$173,039
North Hills	0.4322	0.5678	5451.608	3,095.423	27.247	\$81,120	\$84,342
Northgate	0.6238	0.3762	1304.727	490.838	27.247	\$13,178	\$13,374
Penn Hills	0.6777	0.3223	4860.267	1,566.464	27.247	\$43,985	\$42,682
Pine-Richland	0.3894	0.6106	5235.636	3,196.879	27.247	\$84,006	\$87,106
Plum Borough	0.6203	0.3797	4212.857	1,599.622	27.247	\$43,682	\$43,585
Quaker Valley	0.1142	0.8858	2248.913	1,992.087	27.247	\$54,074	\$54,279
Riverview	0.4271	0.5729	1151.068	659.447	27.247	\$18,614	\$17,968
Shaler Area	0.5392	0.4608	4746.268	2,187.080	27.247	\$60,746	\$59,592
South Allegheny	0.8201	0.1799	1844.943	331.905	27.247	\$9,463	\$9,043
South Fayette Township	0.6151	0.3849	3929.337	1,512.402	27.247	\$39,108	\$41,209
South Park	0.6279	0.3721	2105.154	783.328	27.247	\$21,206	\$21,343
Steel Valley	0.6349	0.3651	1889.852	689.985	27.247	\$19,842	\$18,800
Sto-Rox	0.8392	0.1608	2007.652	322.830	27.247	\$9,186	\$8,796
Upper Saint Clair	0.5075	0.4925	4694.169	2,311.878	27.247	\$62,863	\$62,992
West Allegheny	0.3583	0.6417	3915.348	2,512.479	27.247	\$65,878	\$68,458
West Jefferson Hills	0.5767	0.4233	3815.628	1,615.155	27.247	\$41,878	\$44,008
West Mifflin Area	0.6699	0.3301	2881.354	951.135	27.247	\$28,094	\$25,916
Wilkesburg Borough	0.6606	0.3394	1350.52	458.366	27.247	\$11,928	\$12,489
Woodland Hills	0.6267	0.3733	5230.613	1,952.588	27.247	\$54,520	\$53,203
Subtotal			139,164.811	66,406.473		\$1,811,545	\$1,809,390

* Source: PDE website

(<http://www.education.pa.gov/Teachers%20-%20Administrators/School%20Finances/Finances/FinancialDataElements/Pages/default.aspx#tab-1>)



ALLEGHENY INTERMEDIATE UNIT

475 East Waterfront Drive • Homestead, PA 15120
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MEMBER SCHOOL DISTRICTS

Allegheny Valley	Mt. Lebanon
Avonworth	North Allegheny
Baldwin-Whitehall	North Hills
Bethel Park	Northgate
Brentwood Borough	Penn Hills
Carlynton	Pine-Richland
Chartiers Valley	Plum Borough
Clairton City	Quaker Valley
Cornell	Riverview
Deer Lakes	Shaler Area
Duquesne City	South Allegheny
East Allegheny	South Fayette Township
Elizabeth Forward	South Park
Fox Chapel Area	Steel Valley
Gateway	Sto-Rox
Hampton Township	Upper St. Clair Township
Highlands	West Allegheny
Keystone Oaks	West Jefferson Hills
McKeesport Area	West Mifflin Area
Montour	Wilkinsburg Borough
Moon Area	Woodland Hills

AIU BOARD OF DIRECTORS

Officers	School District	Term Expires
David Schaap, President	Brentwood Borough	June 30, 2022
Peter Lyons, Vice President	Pine-Richland	June 30, 2022
Phil Little, Secretary	North Hills	June 30, 2023
Robert Shages, Treasurer	Hampton Township	June 30, 2022

Members	School District	Term Expires
James Bulger	Steel Valley	June 30, 2023
Frank Cortazzo	South Allegheny	June 30, 2024
Leonard Fornella	South Fayette Township	June 30, 2024
Kristine Minnick	Deer Lakes	June 30, 2024
Daniel O'Keefe	Northgate	June 30, 2023
Larry Pollick	Allegheny Valley	June 30, 2022
Patrick Sable	South Park	June 30, 2022
Roger Tachoir	Clairton City	June 30, 2024

Executive Director

Dr. Robert Scherrer
412-394-5979

General Counsel

Joseph Shaulis, Esq.